



Cabinet Office

CARBON REDUCTION PLAN GUIDANCE

Notes for Completion

Where an In-Scope Organisation has determined that the measure applies to the procurement, suppliers wishing to bid for that contract are required at the selection stage to submit a Carbon Reduction Plan which details their organisational carbon footprint and confirms their commitment to achieving Net Zero by 2050.

Carbon Reduction Plans are to be completed by the bidding supplier¹ and must meet the reporting requirements set out in supporting guidance, and include the supplier's current carbon footprint and its commitment to reducing emissions to achieve Net Zero emissions by 2050.

The CRP should be specific to the bidding entity, or, provided certain criteria are met, may cover the bidding entity and its parent organisation. In order to ensure the CRP remains relevant, a Carbon Reduction Plan covering the bidding entity and its parent organisation is only permissible where the detailed requirements of the CRP are met in full, as set out in the Technical Standard² and Guidance³, and all of the following criteria are met:

- The bidding entity is wholly owned by the parent;
- The commitment to achieving net zero by 2050 for UK operations is set out in the CRP for the parent and is supported and adopted by the bidding entity, demonstrated by the inclusion in the CRP of a statement that this will apply to the bidding entity;
- The environmental measures set out are stated to be able to be applied by the bidding entity when performing the relevant contract; and
- The CRP is published on the bidding entity's website.

Bidding entities must take steps to ensure they have their own CRP as soon as reasonably practicable and should note that the ability to rely on a parent organisation's Carbon Reduction Plan may only be a temporary measure under this selection criterion.

The Carbon Reduction Plan should be updated regularly (at least annually) and published and clearly signposted on the supplier's UK website. It should be approved by a director (or equivalent senior leadership) within the supplier's organisation to demonstrate a clear commitment to emissions reduction at the highest level. Suppliers may wish to adopt the key objectives of the Carbon Reduction Plan within their strategic plans.

A template for the Carbon Reduction Plan is set out below. Please complete and publish your Carbon Reduction Plan in accordance with the reporting standard published alongside this PPN.

¹ Bidding supplier or 'bidding entity' means the organisation with whom the contracting authority will enter into a contract if it is successful.

² Technical Standard can be found at:

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/991625/PPN_0621_Technical_standard_for_the_Completion_of_Carbon_Reduction_Plans_2_.pdf

³ Guidance can be found at:

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/991623/Guidance_on_adopting_and_applying_PPN_06_21_Selection_Criteria_3_.pdf

Carbon Reduction Plan Template

Supplier name:
Integra LifeSciences

Publication date: July 4, 2025

Commitment to achieving Net Zero

Integra LifeSciences is fully committed to achieving Net Zero greenhouse gas emissions by 2050. Integra NeuroSciences Ltd, a wholly owned subsidiary, adopts this commitment and the associated carbon reduction strategy. The targets and measures in this Carbon Reduction Plan apply fully to Integra NeuroSciences Ltd and its UK operations.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

[Instructions to Suppliers:

Please provide details of your organisation's baseline emissions below. If your organisation has not previously assessed or reported emissions, please detail this below and use your first reporting period as your Baseline.]

Baseline Year: 2021 and 2022

Additional Details relating to the Baseline Emissions calculations.

Our Scope 1 and 2 baseline year is 2021 and was published in our 2021 ESG report. Our Scope 3 baseline year is 2022 and was published in 2022 ESG Report.

[Instructions to Suppliers:

Add commentary regarding your Baseline Emissions as required: e.g. historic baseline which deviates from the requirements under this measure (e.g. no prior Scope 3 emissions reporting), where there is no previous reporting and the creation of a new baseline due to substantial organisational change or restructuring]

Baseline year emissions: 2021 and 2022

EMISSIONS	TOTAL (tCO2e)
Scope 1	13,902

Scope 2	18,609
Scope 3 (Included Sources)	158,981
Total Emissions	191,492

Current Emissions Reporting

Reporting Year: 2023	
EMISSIONS	TOTAL (tCO₂e)
Scope 1	8,277
Scope 2	15,333
Scope 3 (Included Sources)	156,706
Total Emissions	180,316

Emissions reduction targets

[Instructions to Suppliers:

If existing emissions reduction targets are in place for your organisation, please provide details below.

If you have no previous emissions reduction commitment, or if this is your organisation's first carbon footprint, please provide targets for your organisation]

Integra LifeSciences is committed to working towards setting a science-based GHG emission reduction targets based on 2024 data, to be announced in 2025. We have begun working on a decarbonization roadmap with the intent of establishing key milestones and a timeline towards reducing our GHG emissions. The roadmap will include GHG goal setting, evaluating our policies, data collection and goal tracking. Our [ESG Report](#) outlines our commitments and the years in which we plan to achieve them.

Carbon Reduction Projects

Completed Carbon Reduction Initiatives

[Instructions to Suppliers:

Briefly provide details of some of your completed carbon reduction projects. This is for information only.

This may include environmental management measures such as certification schemes like ISO14001 or PAS 2060, signing up to SBTi or specific measures you have taken such as; the adoption of LED/PIR lighting controls, changes to policy resulting in a reduction in company travel and flights or the electrification of the company fleet.]

In 2023, Integra completed the installation of solar panels at our site in Rietheim Weheim, Germany. Please see page 60 of our 2023 ESG report for updated details.

In 2023, we partnered with an external energy consultant to conduct pilot energy assessments at three of our sites with the highest energy usage. This exercise helped us identify energy-reduction opportunities that can be applied to our worldwide operations. Our Añasco, Puerto Rico, site has begun to implement some of the recommendations.

[Instructions to Suppliers:

Briefly provide details of some of any likely/proposed future carbon reduction projects. This is for information only.]

In 2023, Integra LifeSciences started working on a decarbonization strategy project. The work continues and is anticipated to finalize the strategy in 2024 and publish it in 2025.

In addition, our ESG roadmap includes CDP public climate change disclosure in 2025.

Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard⁴ and uses the appropriate Government emission conversion factors for greenhouse gas company reporting⁵.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard⁶.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

⁴<https://ghgprotocol.org/corporate-standard>

⁵<https://www.gov.uk/government/collections/government-conversion-factors-for-company-reporting>

⁶<https://ghgprotocol.org/standards/scope-3-standard>

Signed on behalf of the Supplier:

Integra NeuroSciences LTD

Graeme Loughlin
Senior Director
UK, Ireland, France, Benelux & Nordics
Codman Specialty Surgical

A handwritten signature in blue ink, appearing to read "Graeme Loughlin".

Date: 7/4/2025